# **Walden Research Japan**

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# **AVANT (3836)**

Consolidated FY		Sales	OP	RP	NP	EPS	DPS	BPS
(Million Yen)						(Yen)	(Yen)	(Yen)
FY06/2014		8,300	1,088	1,079	623	132.8	27.0	524.3
FY06/2015		8,928	805	795	402	85.7	18.0	583.6
FY06/2016CoE		9,600	935	925	572	121.9	22.0	
FY06/2015	YoY	7.6%	(26.1%)	(26.3%)	(35.5%)	-	-	-
FY06/2016CoE	YoY	7.5%	16.1%	16.3%	42.3%	-	-	
Consolidated Q1 to Q3		Sales	OP	RP	NP	EPS	DPS	BPS
(Million Yen)						(Yen)	(Yen)	(Yen)
Q1 to Q3 FY06/2015		6,431	616	609	376	-	-	-
Q1 to Q3 FY06/2016		6,985	690	687	367	-	-	
Q1 to Q3 FY06/2016	YoY	8.6%	11.9%	12.7%	(2.5%)	-	-	-

Source: Company Data, WRJ Calculation

### 1.0 Results Update (6 May 2016)

#### **Management Efficiency to Improve**

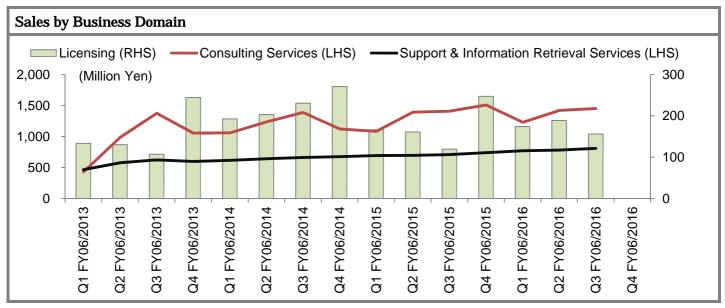
On 6 May 2016, AVANT, developing and selling packaged software of consolidated management & accounting, mainly for major listed corporates based in Japan, while being involved with related services at the same time, as the core operations, released its Q1 to Q3 FY06/2016 results. It was revealed that recent trading has been roughly in line with Company forecasts. Although the Company suffers from unexpected loss from project to introduce ERP, this has been well compensated for by demand firmer than expected for offering of contracted outsourcing services to undertake duties of consolidated accounting & tax payments, etc.

As far as we could gather, the Company is to once reduce exposure to ERP-related SI services, effectively. DIVA CORPORATION, the core group company, running operations similar to said operations, is to merge with group company running said operations, while succeeding maintenance & services for existing customers. At the merger, the Company is to get at concentration of management resources on growth domains only to improve management efficiency. In midterm management plan (FY06/2016 to FY06/2018), the Company is calling for CAGR of 19.1% for prospective operating profit during the same period. The deal this time to merge between group companies is likely to be an important issue to achieve the target.

We will be meeting with management to discuss the issues more in depth, so that we should be able to provide an update to our recent report: <u>AVANT (3836) Utilizing Customers as Assets (26 February 2016)</u>, following our meeting.

#### Q1 to Q3 FY06/2016 Results

In Q1 to Q3 FY06/2016, sales came in at \$6,985m (up 8.6% YoY), operating profit \$690m (up 11.9%), recurring profit \$687m (up 12.7%) and net profit \$367m (down 2.5%), while operating profit margin 9.9% (up 0.3% points).



Source: Company Data, WRJ Calculation

By business domain, sales of Licensing came in at \$519m (up 16.2%), Consulting Services \$4,104m (up 5.6%) and Support & Information Retrieval Services \$2,361m (up 12.5%).

In regards to Licensing, the mainstay sales of licensing DivaSystem increased over the previous year, due to launch of upgraded one, etc. Meanwhile, given aggressive proposals on the BI-related SI services side being successful, sales of licensing other packaged software surged. In regards to Consulting Services, the Company suffered from loss, stemming from project to introduce ERP whose order intake was placed in FY06/2015, but it made steady progress for incorporating demand associated with adoption of IFRS (International Financial Reporting Standards) and with request to sophisticate governance on the mainstay DivaSystem-related side. On top of this, BI-related SI services did well. In regards to Support & Information Retrieval Services, the mainstay maintenance & services for DivaSystem saw sales stably increasing as ever, while sales of outsourcing services surged.

Meanwhile, gross profit came in at ¥2,955m (up 7.3%) and SG&A expenses ¥2,265m (up 6.0%). When compared with assumptions of Company forecasts, both were marginally smaller, having resulted in operating profit, roughly in line. As has been disclosed beforehand (28 April 2016), the Company saw unexpected provision for loss on order received of ¥134m as a part of cost of sales, stemming from above-mentioned unprofitable project to introduce ERP. On the other hand, the Company appears to have seen sales and gross profit larger than assumptions, in regards to outsourcing services, given order intake for large-sized project received. Meanwhile, SG&A expenses increased not as much as expected, due mainly to shortfall of expenses associated with hiring new human resources. New hiring has failed to expand as much as expected.

Elsewhere, net profit came down over the previous year. A group company in charge of running ERP-related SI services suffered from loss, having resulted in effective tax rate higher than the previous year, for the Company.

### FY06/2016 Company Forecasts

FY06/2016 initial Company forecasts have remained unchanged, going for prospective sales of \$9,600m (up 7.5% YoY), operating profit of \$935m (up 16.1%), recurring profit of \$925m (up 16.3%) and net profit of \$572m (up 42.3%), with operating profit margins rising to 9.7% (up 0.7% points). Meanwhile, forecast dividend per share has also remained unchanged at \$22.0, implying a payout ratio of 18.1%.

Net profit is expected to surge, as Company forecasts assume normalization of tax charges. In FY06/2015, the Company saw effective tax rate higher than normal due to one-off factor. Meanwhile, as mentioned earlier, effective tax rate was even higher, in Q1 to Q3. Still, initial Company forecasts have remained unchanged, including prospective net profit. This is because normalization of tax charges is still likely, on a full-year basis, as has been expected, in line with implementation of aforementioned merger. That is to say, a group company to have been very profitable merges with another one to have been making loss, resulting in surviving group company to be charged with tax against combined profit and loss. Thus, this could be like circumstance as if consolidated tax payment system is adopted.

IR Representative: Nobue Aoki ( ir@avantcorp.com )

# 2.0 Company Profile

### **Providing Solutions with Consolidated Management & Accounting**

Company Name	AVANT CORPORATION
	Company Website  IR Information  AVANT
	IR Information AVAINI
	Share Price
Established	26 May 1997
Listing	8 February 2007: Tokyo Stock Exchange JASDAQ Growth (Ticker: 3836)
Capital	¥288m (As of the end of March 2016)
No. of Shares	4,694,000 shares, including 257 treasury shares (As of the end of March 2016)
Main Features	<ul> <li>Sales, introductions, maintenance &amp; services for self-developed packaged software DivaSystem</li> <li>DivaSystem, adopted by more than half of top 50 market cap corporates in Japan</li> <li>Also involved with SI (system integration) services and outsourcing services</li> </ul>
Businesses	. Software Business
Top Management	President & CEO: Tetsuji Morikawa
Shareholders	Tetsuji Morikawa 36.2%, ESOP 11.2%, Tsuyoshi Noshiro 6.9%
	(As of the end of December 2015)
Headquarters	Minato-ku, Tokyo, JAPAN
No. of Employees	Consolidated: 570 (As of the end of March 2016)

Source: Company Data

# 3.0 Financial Statements

### Income Statement (Cumulative, Quarterly)

Income Statement	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
income Statement	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
(Million Yen)	06/2015	06/2015	06/2015	06/2015	06/2016	06/2016	06/2016	06/2016	Net Chg.
Sales	1,944	4,194	6,431	8,928	2,175	4,564	6,985	-	+553
Cost of Sales	1,183	2,388	3,677	5,133	1,233	2,575	4,029	_	+351
Gross Profit	761	1,805	2,754	3,795	941	1,989	2,955	_	+201
SG&A	628	1,405	2,137	2,990	744	1,567	2,265		+128
Operating Profit	132	400	616	805	197	422	690	_	+73
Non Operating Balance	(1)	(4)	(7)	(9)	(1)	(3)	(3)		+4
Recurring Profit	130	396	609	795	196	419	687	_	+77
Extraordinary Balance	0	0	0	(5)	0	0	0		0
Pretax Profit	130	396	609	790	196	419	687		+77
Tax Charges, etc.	45	143	233	388	65	170	320	-	+86
Net Profit	84	253	376	402	130	249	367		(9)
Sales YoY	+4.0%	+6.2%	+3.2%	+7.6%	+11.9%	+8.8%	+8.6%	-	-
Operating Profit YoY	(21.6%)	+13.0%	(25.6%)	(26.1%)	+49.2%	+5.4%	+11.9%	-	-
Recurring Profit YoY	(21.6%)	+13.2%	(25.9%)	(26.3%)	+50.3%	+5.8%	+12.7%	-	-
Net Profit YoY	(15.3%)	+37.3%	(8.0%)	(35.5%)	+54.5%	(1.6%)	(2.5%)	-	-
Gross Profit Margins	39.2%	43.1%	42.8%	42.5%	43.3%	43.6%	42.3%	-	(0.5%)
SG&A / Sales	32.3%	33.5%	33.2%	33.5%	34.2%	34.3%	32.4%	-	(0.8%)
Operating Profit Margins	6.8%	9.6%	9.6%	9.0%	9.1%	9.3%	9.9%	-	+0.3%
Recurring Profit Margins	6.7%	9.4%	9.5%	8.9%	9.0%	9.2%	9.8%	-	+0.4%
Net Profit Margins	4.4%	6.0%	5.9%	4.5%	6.0%	5.5%	5.3%	-	(0.6%)
Tax Charges, etc. / Pretax Profit	35.2%	36.1%	38.3%	49.1%	33.3%	40.6%	46.6%	-	+8.3%
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Income Statement	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
	Cons.Act Q1							Cons.Act Q4	YoY
		Cons. Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act		
Income Statement	Q1	Cons.Act Q2	Cons.Act Q3	Cons.Act Q4	Cons.Act Q1	Cons.Act Q2	Cons.Act Q3	Q4	YoY
Income Statement (Million Yen)	Q1 06/2015	Cons.Act Q2 06/2015	Cons.Act Q3 06/2015	Cons.Act Q4 06/2015	Cons.Act Q1 06/2016	Cons.Act Q2 06/2016	Cons.Act Q3 06/2016	Q4 06/2016	YoY Net Chg.
Income Statement (Million Yen) Sales	Q1 06/2015 1,944	Q2 06/2015 2,250	Q3 06/2015 2,237	Cons.Act Q4 06/2015 2,496	Q1 06/2016 2,175	Q2 06/2016 2,389	Q3 06/2016 2,420	Q4 06/2016	YoY Net Chg. +183
Income Statement (Million Yen) Sales Cost of Sales	Q1 06/2015 1,944 1,183	Q2 06/2015 2,250 1,205	Q3 06/2015 2,237 1,289	Q4 06/2015 2,496 1,455	Cons.Act Q1 06/2016 2,175 1,233	Q2 06/2016 2,389 1,341	Q3 06/2016 2,420 1,454	Q4 06/2016	YoY Net Chg. +183 +165
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit	Q1 06/2015 1,944 1,183 761	Cons. Act Q2 06/2015 2,250 1,205 1,044	Q3 06/2015 2,237 1,289 948	Cons.Act Q4 06/2015 2,496 1,455 1,041	Cons.Act Q1 06/2016 2,175 1,233 941	Cons.Act Q2 06/2016 2,389 1,341 1,047	Q3 06/2016 2,420 1,454 966	Q4 06/2016 - -	YoY Net Chg. +183 +165 +17
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit  SG&A	Q1 06/2015 1,944 1,183 761 628	Q2 06/2015 2,250 1,205 1,044 776	Q3 06/2015 2,237 1,289 948 732	Cons.Act Q4 06/2015 2,496 1,455 1,041 852	Cons.Act Q1 06/2016 2,175 1,233 941 744	Cons.Act Q2 06/2016 2,389 1,341 1,047 822	Q3 06/2016 2,420 1,454 966 698	Q4 06/2016 - - -	YoY Net Chg. +183 +165 +17 (34)
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit  SG&A  Operating Profit	Q1 06/2015 1,944 1,183 761 628 132	Cons.Act Q2 06/2015 2,250 1,205 1,044 776 268	Q3 06/2015 2,237 1,289 948 732 216	Q4 06/2015 2,496 1,455 1,041 852 188	Cons.Act Q1 06/2016 2,175 1,233 941 744 197	Cons.Act Q2 06/2016 2,389 1,341 1,047 822 224	Cons.Act Q3 06/2016 2,420 1,454 966 698 268	Q4 06/2016 - - -	YoY Net Chg. +183 +165 +17 (34) +51
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit  SG&A  Operating Profit  Non Operating Balance	Q1 06/2015 1,944 1,183 761 628 132 (1)	Cons.Act Q2 06/2015 2,250 1,205 1,044 776 268 (2)	Q3 06/2015 2,237 1,289 948 732 216 (2)	Q4 06/2015 2,496 1,455 1,041 852 188 (2)	Cons.Act Q1 06/2016 2,175 1,233 941 744 197 (1)	Cons.Act Q2 06/2016 2,389 1,341 1,047 822 224 (2)	Cons.Act Q3 06/2016 2,420 1,454 966 698 268 0	Q4 06/2016 - - -	YoY Net Chg. +183 +165 +17 (34) +51 +2
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit  SG&A  Operating Profit  Non Operating Balance  Recurring Profit	Q1 06/2015 1,944 1,183 761 628 132 (1)	Cons. Act Q2 06/2015 2,250 1,205 1,044 776 268 (2) 265 0	Q3 06/2015 2,237 1,289 948 732 216 (2) 213 0	Q4 06/2015 2,496 1,455 1,041 852 188 (2) 185	Cons.Act Q1 06/2016 2,175 1,233 941 744 197 (1)	Cons.Act Q2 06/2016 2,389 1,341 1,047 822 224 (2) 222 0 222	Cons.Act Q3 06/2016 2,420 1,454 966 698 268 0 268 0	Q4 06/2016 - - -	YoY Net Chg. +183 +165 +17 (34) +51 +2 +54
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit  SG&A  Operating Profit  Non Operating Balance  Recurring Profit  Extraordinary Balance	Q1 06/2015 1,944 1,183 761 628 132 (1) 130	Cons. Act Q2 06/2015 2,250 1,205 1,044 776 268 (2) 265	Cons.Act Q3 06/2015 2,237 1,289 948 732 216 (2) 213 0	Cons.Act Q4 06/2015 2,496 1,455 1,041 852 188 (2) 185 (5) 180 155	Cons.Act Q1 06/2016 2,175 1,233 941 744 197 (1) 196 0 196 65	Cons.Act Q2 06/2016 2,389 1,341 1,047 822 224 (2) 222 0 222 104	Cons.Act Q3 06/2016 2,420 1,454 966 698 268 0 268 149	Q4 06/2016 - - -	YoY Net Chg. +183 +165 +17 (34) +51 +2 +54 0 +54 +59
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit  SG&A  Operating Profit  Non Operating Balance  Recurring Profit  Extraordinary Balance  Pretax Profit  Tax Charges, etc.  Net Profit	Q1 06/2015 1,944 1,183 761 628 132 (1) 130 0 130 45	Cons. Act Q2 06/2015 2,250 1,205 1,044 776 268 (2) 265 0 265 97 168	Cons. Act Q3 06/2015 2,237 1,289 948 732 216 (2) 213 0 213 90 123	Cons.Act Q4 06/2015 2,496 1,455 1,041 852 188 (2) 185 (5) 180 155 25	Cons.Act Q1 06/2016 2,175 1,233 941 744 197 (1) 196 0 196 65 130	Cons.Act Q2 06/2016 2,389 1,341 1,047 822 224 (2) 222 0 222 104 118	Cons.Act Q3 06/2016 2,420 1,454 966 698 268 0 268 149 118	Q4 06/2016 - - -	YoY Net Chg. +183 +165 +17 (34) +51 +2 +54 0 +54
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit  SG&A  Operating Profit  Non Operating Balance  Recurring Profit  Extraordinary Balance  Pretax Profit  Tax Charges, etc.  Net Profit  Sales YoY	Q1 06/2015 1,944 1,183 761 628 132 (1) 130 0 130 45	Cons. Act Q2 06/2015 2,250 1,205 1,044 776 268 (2) 265 0 265 97	Q3 06/2015 2,237 1,289 948 732 216 (2) 213 0 213 90	Cons.Act Q4 06/2015  2,496 1,455 1,041 852 188 (2) 185 (5) 180 155 25 +20.7%	Cons.Act Q1 06/2016 2,175 1,233 941 744 197 (1) 196 0 196 65 130 +11.9%	Cons.Act Q2 06/2016 2,389 1,341 1,047 822 224 (2) 222 0 222 104	Cons.Act Q3 06/2016 2,420 1,454 966 698 268 0 268 149	Q4 06/2016 - - - - - - - - -	YoY Net Chg. +183 +165 +17 (34) +51 +2 +54 0 +54 +59
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit  SG&A  Operating Profit  Non Operating Balance  Recurring Profit  Extraordinary Balance  Pretax Profit  Tax Charges, etc.  Net Profit  Sales YoY  Operating Profit YoY	Q1 06/2015 1,944 1,183 761 628 132 (1) 130 0 130 45 84 +4.0% (21.6%)	Cons.Act Q2 06/2015 2,250 1,205 1,044 776 268 (2) 265 0 265 97 168 +8.1% +44.4%	Cons. Act Q3 06/2015 2,237 1,289 948 732 216 (2) 213 0 213 90 123 (1.9%) (54.5%)	Cons.Act Q4 06/2015  2,496 1,455 1,041 852 188 (2) 185 (5) 180 155 25 +20.7% (27.5%)	Cons.Act Q1 06/2016 2,175 1,233 941 744 197 (1) 196 0 196 65 130 +11.9% +49.2%	Cons.Act Q2 06/2016 2,389 1,341 1,047 822 224 (2) 222 104 118 +6.2% (16.2%)	Cons.Act Q3 06/2016 2,420 1,454 966 698 268 0 268 149 118 +8.2% +24.1%	Q4 06/2016 - - - - - - - - -	YoY Net Chg. +183 +165 +17 (34) +51 +2 +54 0 +54 +59
Income Statement  (Million Yen)  Sales  Cost of Sales  Gross Profit  SG&A  Operating Profit  Non Operating Balance  Recurring Profit  Extraordinary Balance  Pretax Profit  Tax Charges, etc.  Net Profit  Sales YoY  Operating Profit YoY  Recurring Profit YoY	Q1 06/2015 1,944 1,183 761 628 132 (1) 130 0 130 45 84 +4.0% (21.6%)	Cons.Act Q2 06/2015 2,250 1,205 1,044 776 268 (2) 265 0 265 97 168 +8.1% +44.4% +44.8%	Cons. Act Q3 06/2015 2,237 1,289 948 732 216 (2) 213 0 213 90 123 (1.9%) (54.5%) (54.8%)	Cons.Act Q4 06/2015 2,496 1,455 1,041 852 188 (2) 185 (5) 180 155 25 +20.7% (27.5%) (27.7%)	Cons.Act Q1 06/2016 2,175 1,233 941 744 197 (1) 196 0 196 65 130 +11.9% +49.2% +50.3%	Cons.Act Q2 06/2016 2,389 1,341 1,047 822 224 (2) 222 0 222 104 118 +6.2% (16.2%) (16.1%)	Cons.Act Q3 06/2016 2,420 1,454 966 698 268 0 268 149 118 +8.2% +24.1% +25.7%	Q4 06/2016 - - - - - - - - -	YoY Net Chg. +183 +165 +17 (34) +51 +2 +54 0 +54 +59
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance  Pretax Profit Tax Charges, etc.  Net Profit  Sales YoY Operating Profit YoY Recurring Profit YoY Net Profit YoY	Q1 06/2015 1,944 1,183 761 628 132 (1) 130 0 130 45 84 +4.0% (21.6%) (21.6%) (15.3%)	Cons.Act Q2 06/2015 2,250 1,205 1,044 776 268 (2) 265 0 265 97 168 +8.1% +44.4% +44.8% +99.5%	Cons. Act Q3 06/2015 2,237 1,289 948 732 216 (2) 213 0 213 90 123 (1.9%) (54.5%) (54.8%) (45.2%)	Cons.Act Q4 06/2015  2,496 1,455 1,041 852 188 (2) 185 (5) 180 155 25 +20.7% (27.5%) (27.7%) (88.0%)	Cons.Act Q1 06/2016 2,175 1,233 941 744 197 (1) 196 0 196 65 130 +11.9% +49.2% +50.3% +54.5%	Cons.Act Q2 06/2016 2,389 1,341 1,047 822 224 (2) 222 0 222 104 118 +6.2% (16.2%) (16.1%) (29.9%)	Cons.Act Q3 06/2016 2,420 1,454 966 698 268 0 268 149 118 +8.2% +24.1% +25.7% (4.2%)	Q4 06/2016	YoY Net Chg. +183 +165 +17 (34) +51 +2 +54 0 +55 (5)
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance  Pretax Profit Tax Charges, etc.  Net Profit  Sales YoY Operating Profit YoY Recurring Profit YoY Net Profit YoY Gross Profit Margins	Q1 06/2015 1,944 1,183 761 628 132 (1) 130 0 130 45 84 +4.0% (21.6%) (21.6%) (21.6%)	Cons.Act Q2 06/2015 2,250 1,205 1,044 776 268 (2) 265 0 265 97 168 +8.1% +44.4% +44.8% +99.5% 46.4%	Cons. Act Q3 06/2015 2,237 1,289 948 732 216 (2) 213 0 213 90 123 (1.9%) (54.5%) (54.8%) (45.2%)	Cons.Act Q4 06/2015 2,496 1,455 1,041 852 188 (2) 185 (5) 180 155 25 +20.7% (27.5%) (27.7%) (88.0%) 41.7%	Cons.Act Q1 06/2016 2,175 1,233 941 744 197 (1) 196 0 196 65 130 +11.9% +49.2% +50.3% +54.5% 43.3%	Cons.Act Q2 06/2016 2,389 1,341 1,047 822 224 (2) 222 0 222 104 118 +6.2% (16.2%) (16.1%) (29.9%) 43.9%	Cons.Act Q3 06/2016 2,420 1,454 966 698 268 0 268 149 118 +8.2% +24.1% +25.7% (4.2%) 39.9%	Q4 06/2016 - - - - - - - - -	YoY Net Chg. +183 +165 +17 (34) +51 +2 +54 0 +54 +59 (5) (2.5%)
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A  Operating Profit Non Operating Balance  Recurring Profit Extraordinary Balance  Pretax Profit Tax Charges, etc.  Net Profit  Sales YoY Operating Profit YoY Recurring Profit YoY Net Profit YoY STATE OF THE Profit YoY Net Profit YoY Responsible For States of Sales  SG&A / Sales	Q1 06/2015 1,944 1,183 761 628 132 (1) 130 0 130 45 84 +4.0% (21.6%) (21.6%) (15.3%) 39.2% 32.3%	Cons.Act Q2 06/2015 2,250 1,205 1,044 776 268 (2) 265 0 265 97 168 +8.1% +44.4% +99.5% 46.4% 34.5%	Cons. Act Q3 06/2015 2,237 1,289 948 732 216 (2) 213 0 213 90 123 (1.9%) (54.5%) (54.8%) (45.2%) 42.4% 32.7%	Cons. Act Q4 06/2015 2,496 1,455 1,041 852 188 (2) 185 (5) 180 155 25 +20.7% (27.5%) (27.7%) (88.0%) 41.7% 34.2%	Cons.Act Q1 06/2016 2,175 1,233 941 744 197 (1) 196 0 196 65 130 +11.9% +49.2% +50.3% +54.5% 43.3% 34.2%	Cons.Act Q2 06/2016 2,389 1,341 1,047 822 224 (2) 222 0 222 104 118 +6.2% (16.2%) (16.1%) (29.9%) 43.9% 34.4%	Cons.Act Q3 06/2016 2,420 1,454 966 698 268 0 268 149 118 +8.2% +24.1% +25.7% (4.2%) 39.9% 28.8%	Q4 06/2016	YoY Net Chg. +183 +165 +17 (34) +51 +2 +54 0 +54 +59 (5) (2.5%) (3.9%)
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A  Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Pretax Profit Tax Charges, etc. Net Profit Sales YoY Operating Profit YoY Recurring Profit YoY Recurring Profit YoY Net Profit YoY Gross Profit Margins SG&A / Sales Operating Profit Margins	Q1 06/2015  1,944 1,183 761 628 132 (1) 130 0 130 45 84 +4.0% (21.6%) (21.6%) (15.3%) 39.2% 32.3% 6.8%	Cons. Act Q2 06/2015 2,250 1,205 1,044 776 268 (2) 265 0 265 97 168 +8.1% +44.4% +44.8% +99.5% 46.4% 34.5% 11.9%	Cons. Act Q3 06/2015 2,237 1,289 948 732 216 (2) 213 0 213 90 123 (1.9%) (54.5%) (54.8%) (45.2%) 42.4% 32.7% 9.7%	Cons.Act Q4 06/2015 2,496 1,455 1,041 852 188 (2) 185 (5) 180 155 25 +20.7% (27.5%) (27.7%) (88.0%) 41.7% 34.2% 7.5%	Cons.Act Q1 06/2016 2,175 1,233 941 744 197 (1) 196 0 196 65 130 +11.9% +49.2% +50.3% +54.5% 43.3% 34.2% 9.1%	Cons.Act Q2 06/2016 2,389 1,341 1,047 822 224 (2) 222 0 222 104 118 +6.2% (16.2%) (16.1%) (29.9%) 43.9% 34.4% 9.4%	Cons.Act Q3 06/2016 2,420 1,454 966 698 268 0 268 149 118 +8.2% +24.1% +25.7% (4.2%) 39.9% 28.8% 11.1%	Q4 06/2016	YoY Net Chg. +183 +165 +17 (34) +51 +2 +54 0 +54 +59 (5) (2.5%) (3.9%) +1.4%
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A  Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Pretax Profit Tax Charges, etc. Net Profit Sales YoY Operating Profit YoY Recurring Profit YoY Net Profit YoY Offit Sales Profit Margins SG&A / Sales Operating Profit Margins Recurring Profit Margins	Q1 06/2015  1,944 1,183 761 628 132 (1) 130 0 130 45 84 +4.0% (21.6%) (21.6%) (15.3%) 39.2% 32.3% 6.8% 6.7%	Cons.Act Q2 06/2015 2,250 1,205 1,044 776 268 (2) 265 0 265 97 168 +8.1% +44.4% +44.8% +99.5% 46.4% 34.5% 11.9% 11.8%	Cons. Act Q3 06/2015 2,237 1,289 948 732 216 (2) 213 0 213 90 123 (1.9%) (54.5%) (54.8%) (45.2%) 42.4% 32.7% 9.7% 9.5%	Cons. Act Q4 06/2015 2,496 1,455 1,041 852 188 (2) 185 (5) 180 155 25 +20.7% (27.5%) (27.7%) (88.0%) 41.7% 34.2% 7.5% 7.4%	Cons.Act Q1 06/2016 2,175 1,233 941 744 197 (1) 196 0 196 65 130 +11.9% +49.2% +50.3% +54.5% 43.3% 34.2% 9.1% 9.0%	Cons.Act Q2 06/2016 2,389 1,341 1,047 822 224 (2) 222 0 222 104 118 +6.2% (16.2%) (16.1%) (29.9%) 43.9% 34.4% 9.4% 9.3%	Cons.Act Q3 06/2016 2,420 1,454 966 698 268 0 268 149 118 +8.2% +24.1% +25.7% (4.2%) 39.9% 28.8% 11.1%	Q4 06/2016	YoY Net Chg. +183 +165 +17 (34) +51 +2 +54 0 +54 +59 (5) (2.5%) (3.9%) +1.4% +1.5%
Income Statement  (Million Yen)  Sales  Cost of Sales Gross Profit SG&A  Operating Profit Non Operating Balance Recurring Profit Extraordinary Balance Pretax Profit Tax Charges, etc. Net Profit Sales YoY Operating Profit YoY Recurring Profit YoY Recurring Profit YoY Net Profit YoY Gross Profit Margins SG&A / Sales Operating Profit Margins	Q1 06/2015  1,944 1,183 761 628 132 (1) 130 0 130 45 84 +4.0% (21.6%) (21.6%) (15.3%) 39.2% 32.3% 6.8%	Cons. Act Q2 06/2015 2,250 1,205 1,044 776 268 (2) 265 0 265 97 168 +8.1% +44.4% +44.8% +99.5% 46.4% 34.5% 11.9%	Cons. Act Q3 06/2015 2,237 1,289 948 732 216 (2) 213 0 213 90 123 (1.9%) (54.5%) (54.8%) (45.2%) 42.4% 32.7% 9.7%	Cons.Act Q4 06/2015 2,496 1,455 1,041 852 188 (2) 185 (5) 180 155 25 +20.7% (27.5%) (27.7%) (88.0%) 41.7% 34.2% 7.5%	Cons.Act Q1 06/2016 2,175 1,233 941 744 197 (1) 196 0 196 65 130 +11.9% +49.2% +50.3% +54.5% 43.3% 34.2% 9.1%	Cons.Act Q2 06/2016 2,389 1,341 1,047 822 224 (2) 222 0 222 104 118 +6.2% (16.2%) (16.1%) (29.9%) 43.9% 34.4% 9.4%	Cons.Act Q3 06/2016 2,420 1,454 966 698 268 0 268 149 118 +8.2% +24.1% +25.7% (4.2%) 39.9% 28.8% 11.1%	Q4 06/2016	YoY Net Chg. +183 +165 +17 (34) +51 +2 +54 0 +54 +59 (5) (2.5%) (3.9%) +1.4%

Source: Company Data, WRJ Calculation

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### Sales by Domain (Cumulative, Quarterly)

Sales by Business Domain	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
(Million Yen)	06/2015	06/2015	06/2015	06/2015	06/2016	06/2016	06/2016	06/2016	Net Chg.
Licensing	166	327	446	694	174	362	519	-	+72
Consulting Services	1,083	2,476	3,885	5,395	1,230	2,650	4,104	-	+218
Support & Information Retrieval Services	693	1,390	2,099	2,838	770	1,551	2,361	-	+262
Sales	1,944	4,194	6,431	8,928	2,175	4,564	6,985		+553
Licensing	(13.6%)	(17.3%)	(28.7%)	(22.6%)	+4.7%	+10.8%	+16.2%	-	-
Consulting Services	+2.2%	+7.7%	+5.4%	+12.2%	+13.5%	+7.0%	+5.6%	-	-
Support & Information Retrieval Services	+12.7%	+10.7%	+9.4%	+9.4%	+11.0%	+11.5%	+12.5%	-	-
Sales (YoY)	+4.0%	+6.2%	+3.2%	+7.6%	+11.9%	+8.8%	+8.6%	-	-
Licensing	8.6%	7.8%	6.9%	7.8%	8.0%	8.0%	7.4%		+0.5%
Consulting Services	55.8%	59.0%	60.4%	60.4%	56.6%	58.1%	58.8%	-	(1.7%)
Support & Information Retrieval Services	35.7%	33.1%	32.6%	31.8%	35.4%	34.0%	33.8%	-	+1.2%
Sales (Composition Ratio)	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	-	+0.0%
Sales by Business Domain	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	YoY
(Million Yen)	06/2015	06/2015	06/2015	00/0045	06/2016	06/2016	06/2016		
I to a control		00/2010	00/2013	06/2015	00/2010	00/2010	00/2010	06/2016	Net Chg.
Licensing	166	161	119	247	174	188	156	06/2016	Net Chg. +37
Consulting Services	166 1,083			_					
ŭ		161	119	247	174	188	156		+37
Consulting Services	1,083	161 1,392	119 1,408	247 1,510	174 1,230	188 1,420	156 1,453		+37 +44
Consulting Services Support & Information Retrieval Services	1,083 693	161 1,392 696	119 1,408 708	247 1,510 739	174 1,230 770	188 1,420 780	156 1,453 810		+37 +44 +101
Consulting Services Support & Information Retrieval Services Sales	1,083 693 <b>1,944</b>	161 1,392 696 <b>2,250</b>	119 1,408 708 <b>2,237</b>	247 1,510 739 <b>2,496</b>	174 1,230 770 <b>2,175</b>	188 1,420 780 <b>2,389</b>	156 1,453 810 <b>2,420</b>	- - -	+37 +44 +101
Consulting Services Support & Information Retrieval Services  Sales  Licensing	1,083 693 	161 1,392 696 <b>2,250</b> (20.7%)	119 1,408 708 <b>2,237</b> (48.2%)	247 1,510 739 <b>2,496</b> (8.6%)	174 1,230 770 <b>2,175</b> +4.7%	188 1,420 780 <b>2,389</b> +17.2%	156 1,453 810 <b>2,420</b> +31.1%	- - -	+37 +44 +101
Consulting Services Support & Information Retrieval Services  Sales  Licensing Consulting Services	1,083 693 <b>1,944</b> (13.6%) +2.2%	161 1,392 696 <b>2,250</b> (20.7%) +12.4%	119 1,408 708 <b>2,237</b> (48.2%) +1.5%	247 1,510 739 <b>2,496</b> (8.6%) +34.7%	174 1,230 770 <b>2,175</b> +4.7% +13.5%	188 1,420 780 <b>2,389</b> +17.2% +2.0%	156 1,453 810 <b>2,420</b> +31.1% +3.2%	- - -	+37 +44 +101
Consulting Services Support & Information Retrieval Services  Sales  Licensing Consulting Services Support & Information Retrieval Services	1,083 693 1,944 (13.6%) +2.2% +12.7%	161 1,392 696 <b>2,250</b> (20.7%) +12.4% +8.7%	119 1,408 708 <b>2,237</b> (48.2%) +1.5% +7.1%	247 1,510 739 <b>2,496</b> (8.6%) +34.7% +9.3%	174 1,230 770 <b>2,175</b> +4.7% +13.5% +11.0%	188 1,420 780 <b>2,389</b> +17.2% +2.0% +12.1%	156 1,453 810 <b>2,420</b> +31.1% +3.2% +14.3%	- - - - - - - -	+37 +44 +101
Consulting Services Support & Information Retrieval Services  Sales  Licensing Consulting Services Support & Information Retrieval Services  Sales (YoY)	1,083 693 <b>1,944</b> (13.6%) +2.2% +12.7% <b>+4.0</b> %	161 1,392 696 <b>2,250</b> (20.7%) +12.4% +8.7% <b>+8.1</b> %	119 1,408 708 <b>2,237</b> (48.2%) +1.5% +7.1% (1.9%)	247 1,510 739 <b>2,496</b> (8.6%) +34.7% +9.3% +20.7%	174 1,230 770 2,175 +4.7% +13.5% +11.0% +11.9%	188 1,420 780 <b>2,389</b> +17.2% +2.0% +12.1% <b>+6.2%</b>	156 1,453 810 <b>2,420</b> +31.1% +3.2% +14.3% +8.2%		+37 +44 +101 +183 - - -
Consulting Services Support & Information Retrieval Services  Sales  Licensing Consulting Services Support & Information Retrieval Services  Sales (YoY)  Licensing	1,083 693 <b>1,944</b> (13.6%) +2.2% +12.7% <b>+4.0%</b> 8.6%	161 1,392 696 <b>2,250</b> (20.7%) +12.4% +8.7% +8.1% 7.2%	119 1,408 708 <b>2,237</b> (48.2%) +1.5% +7.1% (1.9%)	247 1,510 739 <b>2,496</b> (8.6%) +34.7% +9.3% <b>+20.7%</b> 9.9%	174 1,230 770 2,175 +4.7% +13.5% +11.9% 8.0%	188 1,420 780 <b>2,389</b> +17.2% +2.0% +12.1% <b>+6.2%</b> 7.9%	156 1,453 810 <b>2,420</b> +31.1% +3.2% +14.3% +8.2% 6.5%		+37 +44 +101 +183 

Source: Company Data, WRJ Calculation

### **Cash Flow Statement (Cumulative, Quarterly)**

Cash Flow Statement	Cons.Act	Cons. Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	Q1	Q1 to Q2	Q1 to Q3	Q1 to Q4	YoY
(Million Yen)	06/2015	06/2015	06/2015	06/2015	06/2016	06/2016	06/2016	06/2016	Net Chg.
Operating Cash Flow	(570)	(618)	(287)	471	(320)	(6)	328	-	+616
Investment Cash Flow	(72)	(123)	(141)	(146)	(27)	(74)	(245)	-	(103)
Operating CF & Investment CF	(643)	(741)	(429)	324	(347)	(81)	83	-	+512
Financing Cash Flow	(158)	(215)	(253)	(315)	(116)	(173)	(211)	-	+42
Cash Flow Statement	Cons.Act	Cons. Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	Cons.Act	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	YoY
(Million Yen)	06/2015	06/2015	06/2015	06/2015	06/2016	06/2016	06/2016	06/2016	Net Chg.
Operating Cash Flow	(570)	(47)	330	759	(320)	313	335	-	+4
Investment Cash Flow	(72)	(50)	(18)	(5)	(27)	(46)	(170)	-	(152)
Operating CF & Investment CF	(643)	(98)	312	753	(347)	266	164	-	(147)
Financing Cash Flow	(158)	(57)	(38)	(62)	(116)	(57)	(38)	-	0

Source: Company Data, WRJ Calculation

#### **Balance Sheet (Quarterly)**

Balance Sheet	Cons.Act								
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	YoY
(Million Yen)	06/2015	06/2015	06/2015	06/2015	06/2016	06/2016	06/2016	06/2016	Net Chg.
Cash & Deposit	2,005	1,850	2,124	2,816	2,351	2,560	2,686	-	+562
Accounts Receivables	1,250	1,644	1,390	1,543	1,538	1,496	1,429	-	+38
Inventory	174	143	151	53	184	234	223	-	+71
Other	461	304	385	366	568	564	538	-	+153
Current Assets	3,891	3,943	4,052	4,780	4,642	4,856	4,878	-	+825
Tangible Assets	246	249	225	199	245	234	231	-	+6
Intangible Assets	395	362	329	301	271	240	217	-	(111)
Investments & Other Assets	387	389	404	398	400	403	529	-	+125
Fixed Assets	1,028	1,001	958	900	916	878	978	-	+19
Deferred Assets	1	1	-	-	-	-	-	-	0
Total Assets	4,921	4,946	5,012	5,681	5,559	5,734	5,856	-	+844
Accounts Payables	267	304	345	408	272	313	347	-	+1
Corporate Bond (Less Than 1 Year)	60	60	60	30	30	-	-	-	(60)
Short Term Debt	122	129	122	122	122	122	122	-	0
Other	1,663	1,528	1,468	2,109	2,103	2,175	2,185	-	+716
Current Liabilities	2,113	2,022	1,996	2,670	2,528	2,610	2,654	-	+658
Corporate Bond	30	-	-	-	-	-	-	-	0
Long Term Debt	243	212	181	151	120	96	59	-	(122)
Other	115	121	120	120	124	123	123	-	+2
Fixed Liabilities	388	333	302	271	245	220	182	-	(120)
Total Liabilities	2,502	2,356	2,299	2,942	2,773	2,831	2,837	-	+538
Shareholders' Equity	2,418	2,587	2,710	2,735	2,782	2,900	3,018	-	+308
Adjustments	1	2	2	3	2	2	-	-	(1)
Total Assets	2,419	2,589	2,713	2,739	2,785	2,903	3,019	-	+306
Total Liabilities & Net Assets	4,921	4,946	5,012	5,681	5,559	5,734	5,856	-	+844
Equity Capital	2,419	2,589	2,713	2,739	2,785	2,903	3,019	-	+306
Interest Bearing Debt	455	401	364	303	273	219	181	-	(182)
Net Debt	(1,549)	(1,448)	(1,760)	(2,513)	(2,078)	(2,341)	(2,504)	-	(744)
Equity Capital Ratio	49.2%	52.4%	54.1%	48.2%	50.1%	50.6%	51.6%	-	(2.5%)
Net-Debt-Equity Ratio	(64.1%)	(56.0%)	(65.0%)	(91.9%)	(74.7%)	(80.7%)	(83.0%)	-	(18.0%)
ROE (12 months)	27.9%	30.0%	23.8%	15.5%	17.2%	14.5%	13.7%	-	(10.1%)
ROA (12 months)	22.1%	23.1%	17.2%	14.2%	16.4%	15.3%	16.1%	-	(1.1%)
Total Assets Turnover	158%	182%	179%	176%	157%	167%	165%	-	-
Quick Ratio	154%	173%	176%	163%	154%	155%	155%	-	-
Current Ratio	184%	195%	203%	179%	184%	186%	184%	-	-

Source: Company Data, WRJ Calculation

#### Disclaimer

Information here is a summary of "IR Information" of the Company, compiled by Walden Research Japan, from a neutral and professional standing point, in the form of a report. "IR Information" of the Company comprises a) contents of our interview with the Company, b) contents of presentations for institutional investors, c) contents of timely disclosed information and d) contents of the homepage etc.

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