

Source: Company Data, WRJ Calculation

### 1.0 Results Update (6 November 2015)

## Demand for Outsourcing Taking off

On 6 November 2015, AVANT, developing and selling packaged software of consolidated management \& accounting for major listed corporates based in J apan as the core operations, released its Q1 FY06/2016 results. It has been revealed that, given increasing adoptions of IFRS (International Financial Reporting Standards) and ongoing progresses of sophisticated governance on a group basis, sales of Consulting Services are steadily expanding, while the Company sees strong growth for outsourcing services to undertake duties of consolidated accounting and/or tax payment on behalf of customers, to which the Company is looking as the key long-term growth driver for own earnings.

Thus, it appears that sales are running ahead of assumptions in Company forecasts, while expenses are coming in lighter than planned owing to, among other reasons, fewer than expected mid-career hires. As a result, Q1 earnings seem better than initially expected, as far as we could gather.

We will be meeting with management to discuss the issues more in depth, so that we should be able to provide an update to our recent report AVANT (3836) Earnings to Recover (8 October 2015), following our meeting.

## Q1 FY06/2016 Results

In Q1 FY06/2016, sales came in at $¥ 2,175 \mathrm{~m}$ (up $11.9 \%$ YoY), operating profit $¥ 197 \mathrm{~m}$ (up $49.2 \%$ ), recurring profit $¥ 196$ m (up $50.3 \%$ ) and net profit $¥ 130 \mathrm{~m}$ (up $54.5 \%$ ), while operating profit margin $9.1 \%$ (up $2.3 \%$ points). By domain, sales of License came in at $¥ 174 \mathrm{~m}$ (up $4.7 \%$ ), Consulting Services $¥ 1,230 \mathrm{~m}$ (up $13.5 \%$ ) and Support \& Information Retrieval Services $¥ 770 \mathrm{~m}$ (up 11.0\%).

In regards to License, sales of DivaSystem, the self-developed packaged software, which is the main constitute of License, softened due to intensifying competition, but sales of 3rd party packaged software were quite buoyant due to the occurrence of large-sized projects.

Consulting Services relating to system integration services benefited from increasing demand associated with IFRS and sophisticated governance on a group basis, among customers, as mentioned earlier, in the core DivaSystem business.

Sales of Support \& Information Retrieval Services comprise those of maintenance \& services, including version upgrades, etc., for DivaSystem already up and running, outsourcing services to undertake duties of consolidated accounting and/or tax payment on behalf of customers and information retrieval services. Sales were driven primarily by outsourcing services to undertake duties of consolidated accounting and/or tax payment on behalf of customers. It is noteworthy that sales for outsourcing skyrocketed over the past year. Looking to the future, the Company's goal is, to the extent possible, to establish quickly a leading position across respective outsourcing services. By leveraging their proprietary software, they hope to drastically cut costs and improve productivity for customers who are overwhelmed and relying on less precise manual labor.

On the earnings side, meanwhile, gross profit margin came in at $43.3 \%$ (up $4.1 \%$ points) and the ratio of SG\&A expenses to sales $34.2 \%$ (up $1.9 \%$ points). This is mainly owing to the fact that cost overruns in the previous fiscal year in Consulting Services dropped out, and thus gross profit margins substantially improved. M ore importantly, this was substantial enough to more than compensate for the increased ratio of SG\&A expenses to sales, stemming from increased depreciation as a result of IT capital expenditures in FY06/2015, as well as from increasing personnel expenses. As a result, operating margin rose over the year.

## FY06/2016 Company Forecasts

FY06/2016 Company forecasts have remained unchanged, calling for sales of $¥ 9,600 \mathrm{~m}$ (up $7.5 \%$ YoY), operating profit of $¥ 935$ m (up $16.1 \%$ ), recurring profit of $¥ 925$ m (up $16.3 \%$ ) and net profit of $¥ 572 \mathrm{~m}$ (up $42.3 \%$ ). Prospective operating profit margin is $9.7 \%$ (up $0.7 \%$ points). Meanwhile, prospective dividend per share has also remained unchanged at $¥ 22.0$, implying a payout ratio of $18.1 \%$ with a dividend on equity of 3.8\%.

As far as we could gather, Company forecasts assume sales growth rates by domain as follows: up some $15 \%$ for License, up some 8\% for Consulting Services and up some 6\% for Support \& Information Retrieval Services. Based on all those figures, it appears that the results in Q1 were running ahead on Consulting Services and Support \& Information Retrieval Services, while falling short on License.

However, given that sales of License are to concentrate in Q4, the Company should have ample opportunity to catch up with assumptions of Company forecasts by the close of the fiscal year. In terms of FY06/2015 results, sales in Q4 equated to some 1.5 times sales in Q1.

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### 2.0 Company Profile

Providing Solutions with Consolidated Management \& Accounting

| Company Name | AVANT CORPORATION <br> Company Website <br> IR Information <br> AVANT <br> Share Price |
| :---: | :---: |
| Established | 26 May 1997 |
| Listing | 8 February 2007: Tokyo Stock Exchange J ASDAQ Growth (Ticker: 3836) |
| Capital | $¥ 288 \mathrm{~m}$ (As of the end of September 2015) |
| No. of Shares | 4,694,000 shares, induding 257 treasury shares (As of the end of September 2015) |
| Main Features | - Sales, introductions, maintenance \& services for self-developed packaged software DivaSystem <br> - DivaSystem, adopted by more than half of top 50 market cap corporates in J apan <br> - Also involved with system integration services and outsourcing services |
| Businesses | I . Software Business |
| Top Management | President \& CEO: Tetsuji M orikawa |
| Shareholders | Tetsuji M orikawa 36.2\%, ESOP 11.2\%, Tsuyoshi Noshiro 6.9\% (As of the end of J une 2015) |
| Headquarters | Minato-ku, Tokyo, J APAN |
| No. of Employees | Consolidated: 560 (As of the end of September 2015) |

### 3.0 Financial Statements

Income Statement (Cumulative, Quarterly)

| Income Statement (Million Yen) | $\begin{array}{r} \text { Cons.Act } \\ \text { Q1 } \\ 06 / 2015 \end{array}$ | Cons.Act <br> Q1 to Q2 <br> 06/2015 | Cons.Act <br> Q1 to Q3 <br> 06/2015 | $\begin{array}{r} \text { Cons.Act } \\ \text { Q1 to Q4 } \\ 06 / 2015 \end{array}$ | Cons.Act <br> 06/2016 | Cons.Act <br> Q1 to Q2 <br> 06/2016 | Cons.Act <br> Q1 to Q3 <br> 06/2016 |  | Net Chg. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 1,944 | 4,194 | 6,431 | 8,928 | 2,175 | - | - | - | +231 |
| Cost of Sales | 1,183 | 2,388 | 3,677 | 5,133 | 1,233 | - | - | - | +50 |
| Gross Profit | 761 | 1,805 | 2,754 | 3,795 | 941 | - | - | - | +180 |
| SG\&A | 628 | 1,405 | 2,137 | 2,990 | 744 | - | - | - | +115 |
| Operating Profit | 132 | 400 | 616 | 805 | 197 | - | - | - | +65 |
| Non Operating Balance | (1) | (4) | (7) | (9) | (1) | - | - | - | 0 |
| Recurring Profit | 130 | 396 | 609 | 795 | 196 | - | - | - | +65 |
| Extraordinary Balance | 0 | 0 | 0 | (5) | 0 | - | - | - | 0 |
| Pretax Profit | 130 | 396 | 609 | 790 | 196 | - | - | - | +65 |
| Tax Charges, etc. | 45 | 143 | 233 | 388 | 65 | - | - | - | +19 |
| Net Profit | 84 | 253 | 376 | 402 | 130 | - | - | - | +46 |
| Sales YoY | +4.0\% | +6.2\% | +3.2\% | +7.6\% | +11.9\% | - | - | - |  |
| Operating Profit YoY | (21.6\%) | +13.0\% | (25.6\%) | (26.1\%) | +49.2\% | - | - | - | - |
| Recurring Profit YoY | (21.6\%) | +13.2\% | (25.9\%) | (26.3\%) | +50.3\% | - | - | - |  |
| Net Profit YoY | (15.3\%) | +37.3\% | (8.0\%) | (35.5\%) | +54.5\% | - | - | - |  |
| Gross Profit Margins | 39.2\% | 43.1\% | 42.8\% | 42.5\% | 43.3\% | - | - |  | +4.1\% |
| SG\&A / Sales | 32.3\% | 33.5\% | 33.2\% | 33.5\% | 34.2\% | - | - | - | +1.9\% |
| Operating Profit Margins | 6.8\% | 9.6\% | 9.6\% | 9.0\% | 9.1\% | - | - | - | +2.3\% |
| Recurring Profit Margins | 6.7\% | 9.4\% | 9.5\% | 8.9\% | 9.0\% | - | - | - | +2.3\% |
| Net Profit Margins | 4.4\% | 6.0\% | 5.9\% | 4.5\% | 6.0\% | - | - | - | +1.7\% |
| Tax Charges, etc. / Pretax Profit | 35.2\% | 36.1\% | 38.3\% | 49.1\% | 33.3\% | - | - | - | (1.8\%) |
| Income Statement | Cons. Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act |  |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | YoY |
| (Million Yen) | 06/2015 | 06/2015 | 06/2015 | 06/2015 | 06/2016 | 06/2016 | 06/2016 | 06/2016 | Net Chg. |
| Sales | 1,944 | 2,250 | 2,237 | 2,496 | 2,175 | - | - | - | +231 |
| Cost of Sales | 1,183 | 1,205 | 1,289 | 1,455 | 1,233 | - | - | - | +50 |
| Gross Profit | 761 | 1,044 | 948 | 1,041 | 941 | - | - | - | +180 |
| SG\&A | 628 | 776 | 732 | 852 | 744 | - | - | - | +115 |
| Operating Profit | 132 | 268 | 216 | 188 | 197 | - | - | - | +65 |
| Non Operating Balance | (1) | (2) | (2) | (2) | (1) | - | - | - | 0 |
| Recurring Profit | 130 | 265 | 213 | 185 | 196 | - | - | - | +65 |
| Extraordinary Balance | 0 | 0 | 0 | (5) | 0 | - | - | - | 0 |
| Pretax Profit | 130 | 265 | 213 | 180 | 196 | - | - | - | +65 |
| Tax Charges, etc. | 45 | 97 | 90 | 155 | 65 | - | - | - | +19 |
| Net Profit | 84 | 168 | 123 | 25 | 130 | - | - | - | +46 |
| Sales YoY | +4.0\% | +8.1\% | (1.9\%) | +20.7\% | +11.9\% | - | - | - |  |
| Operating Profit YoY | (21.6\%) | +44.4\% | (54.5\%) | (27.5\%) | +49.2\% | - | - | - |  |
| Recurring Profit YoY | (21.6\%) | +44.8\% | (54.8\%) | (27.7\%) | +50.3\% | - | - | - | - |
| Net Profit YoY | (15.3\%) | +99.5\% | (45.2\%) | (88.0\%) | +54.5\% | - | - | - | - |
| Gross Profit Margins | 39.2\% | 46.4\% | 42.4\% | 41.7\% | 43.3\% | - | - | - | +4.1\% |
| SG\&A / Sales | 32.3\% | 34.5\% | 32.7\% | 34.2\% | 34.2\% | - | - | - | +1.9\% |
| Operating Profit Margins | 6.8\% | 11.9\% | 9.7\% | 7.5\% | 9.1\% | - | - | - | +2.3\% |
| Recurring Profit Margins | 6.7\% | 11.8\% | 9.5\% | 7.4\% | 9.0\% | - | - | - | +2.3\% |
| Net Profit Margins | 4.4\% | 7.5\% | 5.5\% | 1.0\% | 6.0\% | - | - | - | +1.7\% |
| Tax Charges, etc. / Pretax Profit | 35.2\% | 36.6\% | 42.3\% | 85.9\% | 33.3\% | - | - | - | (1.8\%) |

Source: Company Data, WRJ Calculation

Sales by Domain (Cumulative, Quarterly)

| Sales by Domain (Million Yen) | $\begin{array}{r} \text { Cons. Act } \\ \text { Q1 } \\ 06 / 2015 \end{array}$ | Cons.Act Q1 to Q2 06/2015 | Cons.Act Q1 to Q3 06/2015 | $\begin{array}{r} \text { Cons.Act } \\ \text { Q1 to Q4 } \\ \text { 06/2015 } \end{array}$ | $\begin{array}{r} \text { Cons.Act } \\ \text { Q1 } \\ 06 / 2016 \end{array}$ | Cons.Act Q1 to Q2 06/2016 | Cons.Act Q1 to Q3 06/2016 | Cons.Act Q1 to Q4 06/2016 | Net Chg. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| License | 166 | 327 | 446 | 694 | 174 | - | - | - | +7 |
| Consulting Services | 1,083 | 2,476 | 3,885 | 5,395 | 1,230 | - | - | - | +146 |
| Support \& Information Retrieval Services | 693 | 1,390 | 2,099 | 2,838 | 770 | - | - | - | +76 |
| Sales | 1,944 | 4,194 | 6,431 | 8,928 | 2,175 | - | - | - | +231 |
| License | (13.6\%) | (17.3\%) | (28.7\%) | (22.6\%) | +4.7\% | - | - | - | - |
| Consulting Services | +2.2\% | +7.7\% | +5.4\% | +12.2\% | +13.5\% | - | - | - | - |
| Support \& Information Retrieval Services | +12.7\% | +10.7\% | +9.4\% | +9.4\% | +11.0\% | - | - | - | - |
| Sales (YoY) | +4.0\% | +6.2\% | +3.2\% | +7.6\% | +11.9\% | - | - | - | - |
| License | 8.6\% | 7.8\% | 6.9\% | 7.8\% | 8.0\% | - | - | - | (0.6\%) |
| Consulting Services | 55.8\% | 59.0\% | 60.4\% | 60.4\% | 56.6\% | - | - | - | +0.8\% |
| Support \& Information Retrieval Services | 35.7\% | 33.1\% | 32.6\% | 31.8\% | 35.4\% | - | - | - | (0.3\%) |
| Sales (Composition Ratio) | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | - | - | - | +0.0\% |
| Sales by Domain | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act |  |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | YoY |
| (Million Yen) | 06/2015 | 06/2015 | 06/2015 | 06/2015 | 06/2016 | 06/2016 | 06/2016 | 06/2016 | Net Chg. |
| License | 166 | 161 | 119 | 247 | 174 | - | - | - | +7 |
| Consulting Services | 1,083 | 1,392 | 1,408 | 1,510 | 1,230 | - | - | - | +146 |
| Support \& Information Retrieval Services | 693 | 696 | 708 | 739 | 770 | - | - | - | +76 |
| Sales | 1,944 | 2,250 | 2,237 | 2,496 | 2,175 | - | - | - | +231 |
| License | (13.6\%) | (20.7\%) | (48.2\%) | (8.6\%) | +4.7\% | - | - | - | - |
| Consulting Services | +2.2\% | +12.4\% | +1.5\% | +34.7\% | +13.5\% | - | - | - | - |
| Support \& Information Retrieval Services | +12.7\% | +8.7\% | +7.1\% | +9.3\% | +11.0\% | - | - | - | - |
| Sales (YoY) | +4.0\% | +8.1\% | (1.9\%) | +20.7\% | +11.9\% | - | - | - | - |
| License | 8.6\% | 7.2\% | 5.3\% | 9.9\% | 8.0\% | - | - | - | (0.6\%) |
| Consulting Services | 55.8\% | 61.9\% | 63.0\% | 60.5\% | 56.6\% | - | - | - | +0.8\% |
| Support \& Information Retrieval Services | 35.7\% | 31.0\% | 31.7\% | 29.6\% | 35.4\% | - | - | - | (0.3\%) |
| Sales (Composition Ratio) | 100.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% | - | - | - | +0.0\% |

Source: Company Data, WRJ Calculation

| Cash Flow Statement (Cumulative, Quarterly) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash Flow Statement (Million Yen) | $\begin{array}{r} \text { Cons. Act } \\ \text { Q1 } \\ 06 / 2015 \end{array}$ | $\begin{gathered} \text { Cons.Act } \\ \text { Q1 to Q2 } \\ 06 / 2015 \end{gathered}$ | Cons.Act Q1 to Q3 06/2015 | $\begin{array}{r} \text { Cons. Act } \\ \text { Q1 to Q4 } \\ 06 / 2015 \end{array}$ | $\begin{array}{r} \text { Cons.Act } \\ \text { Q1 } \\ 06 / 2016 \end{array}$ | Cons.Act Q1 to Q2 06/2016 | Cons.Act Q1 to Q3 06/2016 | Cons.Act Q1 to Q4 06/2016 | YoY <br> Net Chg. |
| Operating Cash Flow | (570) | (618) | (287) | 471 | (320) | - | - | - | +250 |
| Investment Cash Flow | (72) | (123) | (141) | (146) | (27) | - | - | - | +44 |
| Operating CF \& Investment CF | (643) | (741) | (429) | 324 | (347) | - | - | - | +295 |
| Financing Cash Flow | (158) | (215) | (253) | (315) | (116) | - | - | - | +42 |
| Cash Flow Statement | Cons. Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act |  |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | YoY |
| (Million Yen) | 06/2015 | 06/2015 | 06/2015 | 06/2015 | 06/2016 | 06/2016 | 06/2016 | 06/2016 | Net Chg. |
| Operating Cash Flow | (570) | (47) | 330 | 759 | (320) | - | - | - | +250 |
| Investment Cash Flow | (72) | (50) | (18) | (5) | (27) | - | - | - | +44 |
| Operating CF \& Investment CF | (643) | (98) | 312 | 753 | (347) | - | - | - | +295 |
| Financing Cash Flow | (158) | (57) | (38) | (62) | (116) | - | - | - | +42 |

Financing Cash Flow

Balance Sheet (Quarterly)

| Balance Sheet | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act | Cons.Act |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | YoY |
| (Million Yen) | 06/2015 | 06/2015 | 06/2015 | 06/2015 | 06/2016 | 06/2016 | 06/2016 | 06/2016 | Net Chg. |
| Cash \& Deposit | 2,005 | 1,850 | 2,124 | 2,816 | 2,351 | - | - |  | +346 |
| Accounts Receivables | 1,250 | 1,644 | 1,390 | 1,543 | 1,538 | - | - | - | +288 |
| Inventory | 174 | 143 | 151 | 53 | 184 | - | - | - | +9 |
| Other | 461 | 304 | 385 | 366 | 568 | - | - | - | +106 |
| Current Assets | 3,891 | 3,943 | 4,052 | 4,780 | 4,642 | - | - | - | +750 |
| Tangible Assets | 246 | 249 | 225 | 199 | 245 | - | - | - | 0 |
| Intangible Assets | 395 | 362 | 329 | 301 | 271 | - | - | - | (124) |
| Investments \& Other Assets | 387 | 389 | 404 | 398 | 400 | - | - | - | +12 |
| Fixed Assets | 1,028 | 1,001 | 958 | 900 | 916 | - | - | - | (112) |
| Deferred Assets | 1 | 1 | - | - | - | - | - |  | (1) |
| Total Assets | 4,921 | 4,946 | 5,012 | 5,681 | 5,559 | - | - | - | +637 |
| Accounts Payables | 267 | 304 | 345 | 408 | 272 | - | - |  | +5 |
| Corporate Bond (Less Than 1 Year) | 60 | 60 | 60 | 30 | 30 | - | - |  | (30) |
| Short Term Debt | 122 | 129 | 122 | 122 | 122 | - | - |  | 0 |
| Other | 1,663 | 1,528 | 1,468 | 2,109 | 2,103 | - | - |  | +440 |
| Current Liabilities | 2,113 | 2,022 | 1,996 | 2,670 | 2,528 | - | - | - | +415 |
| Corporate Bond | 30 | - | - | - | - | - | - | - | (30) |
| Long Term Debt | 243 | 212 | 181 | 151 | 120 | - | - | - | (122) |
| Other | 115 | 121 | 120 | 120 | 124 | - | - | - | +8 |
| Fixed Liabilities | 388 | 333 | 302 | 271 | 245 | - | - | - | (143) |
| Total Liabilities | 2,502 | 2,356 | 2,299 | 2,942 | 2,773 | - | - | - | +271 |
| Shareholders' Equity | 2,418 | 2,587 | 2,710 | 2,735 | 2,782 | - | - | - | +363 |
| Adjustments | 1 | 2 | 2 | 3 | 2 | - | - | - | +1 |
| Total Assets | 2,419 | 2,589 | 2,713 | 2,739 | 2,785 | - | - | - | +365 |
| Total Liabilities \& Net Assets | 4,921 | 4,946 | 5,012 | 5,681 | 5,559 | - | - | - | +637 |
| Equity Capital | 2,419 | 2,589 | 2,713 | 2,739 | 2,785 | - | - |  | +366 |
| Interest Bearing Debt | 455 | 401 | 364 | 303 | 273 | - | - | - | (182) |
| Net Debt | $(1,549)$ | $(1,448)$ | $(1,760)$ | $(2,513)$ | $(2,078)$ | - | - | - | (528) |
| Equity Capital Ratio | 49.2\% | 52.4\% | 54.1\% | 48.2\% | 50.1\% | - | - |  | +0.9\% |
| Net-Debt-Equity Ratio | (64.1\%) | (56.0\%) | (65.0\%) | (91.9\%) | (74.7\%) | - | - | - | (10.6\%) |
| ROE (12 months) | 27.9\% | 30.0\% | 23.8\% | 15.5\% | 17.2\% | - | - | - | (10.7\%) |
| ROA (12 months) | 22.1\% | 23.1\% | 17.2\% | 14.2\% | 16.4\% | - | - | - | (5.7\%) |
| Total Assets Turnover | 158\% | 182\% | 179\% | 176\% | 157\% | - | - |  | (1\%) |
| Quick Ratio | 154\% | 173\% | 176\% | 163\% | 154\% | - | - | - | (0\%) |
| Current Ratio | 184\% | 195\% | 203\% | 179\% | 184\% | - | - | - | (1\%) |

## Disclaimer

Information here is a summary of "IR Information" of the Company, compiled by Walden Research J apan, from a neutral and professional standing point, in the form of a report. "IR Information" of the Company comprises a) contents of our interview with the Company, b) contents of presentations for institutional investors, c) contents of timely disclosed information and d) contents of the homepage etc.

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